



Get on Board Workshop & Speaker Series

March 6, 2018

WHAT'S YOUR PLAN? STRATEGICALLY PLANNING FOR SUCCESS

USEFUL RESOURCES

"PLANS ARE USELESS, BUT PLANNING IS INDISPENSABLE" (DWIGHT D. EISENHOWER)

The Big Lie of Strategic Planning WEBINAR by Roger L. Martin (Director of the Martin Prosperity Institute) for Harvard Business Review, January 18, 2018 https://hbr.org/webinar/2017/12/the-big-lie-of-strategic-planning

The Strategic Plan is Dead. Long Live Strategy. In today's fast-changing world, why freeze your strategic thinking in a five-year plan? by Dana O'Donovan & Noah Rimland Flower, Stanford Social Innovation Review, January 10, 2013 https://ssir.org/articles/entry/the strategic plan is dead. long-live-strategy

Reflections on Strategic Planning in Arts Organizations, by Adrian Ellis, AEA Consulting from Arts Professional, November 2003 https://aeaconsulting.com/insights/reflections_on_strategic_planning_in_arts_organizations

The New Game Plan for Strategic Planning, by Anaplan for Harvard Business Review, December 2016

https://hbr.org/resources/pdfs/comm/anaplan/HBRASAnaplan12.7.16.pdf

THE PROCESS OF STRATEGIC/ADAPTIVE/BUSINESS PLANNING

Strategic Planning for Nonprofits, National Council of Nonprofits https://www.councilofnonprofits.org/tools-resources/strategic-planning-nonprofits

4 Elements of an Effective Nonprofit Strategic Planning Process, by James Mueller, James Mueller and Associates for Bloomerang, April 2017 https://bloomerang.co/blog/4-elements-of-an-effective-nonprofit-strategic-planning-process/

Your Strategy & Your Board: How involved should your board be in strategic planning?, by Dr. Rob Sheehan, Adaptive Planning Toolkit, Spark Policy Institute, 2016

http://tools.sparkpolicv.com/overview/

Conversations & Change: The Crucial Link, by Ruth McCambridge, Nonprofit Quarterly, January 2018

https://nonprofitquarterly.org/2018/01/30/conversations-change-crucial-link/

Business Planning for Nonprofits, National Council of Nonprofits https://www.councilofnonprofits.org/tools-resources/business-planning-nonprofits

Strategic Management in the Arts, by Lidia Varbanova, publ. by Routledge, 2013 To purchase: https://www.routledge.com/Strategic-Management-in-the-Arts/Varbanova/p/book/9780203117170

Five Good Ideas for Greater Strategic Clarity VIDEO by Robin Cory, Colbeck Strategic Advisors, for Maytree, February 28, 2018 https://maytree.com/five-good-ideas/five-good-ideas-for-greater-strategic-clarity/

EXAMPLES

Toronto Arts Council Strategic Plan: 2016-2025, Arts-Making 2025 http://www.torontoartscouncil.org/reports-and-resources/tac-strategic-plan-2016-2025-(1)

Artscape 5.0 Strategic Plan 2018-2022

http://www.torontoartscape.org/sites/default/files/Artscape%20Strategic%20Plan%202018%20to%202022.pdf

Ontario Nonprofit Network Strategic Plan 2017-2020 (2 pages) http://theonn.ca/wp-content/uploads/2017/04/StrategicPlan2017.pdf

The big unveil: A strategic plan to strengthen the Ontario nonprofit sector, ONN blog post on strategic planning process by Cathy Taylor and Marg Stanowski, April 2017 http://theonn.ca/the-big-unveil-strategic-plan-to-strengthen-ontario-nonprofit-sector/