



## Creative Champions Webinar Series

### Some Damn Good Ideas on How to Build Back...Better

December 9, 2021

## USEFUL RESOURCES

### PREDICTIONS AND PROGNOSTICATIONS

Art and the World After This, by David Maggs, Innovation Fellow, Metcalf Foundation, 2021  
<https://metcalffoundation.com/publication/art-and-the-world-after-this/>

Long Tail/Long Game by [Hannah Grannemann](#), Row X On Audience Experience, for Arts Journal Blogs, October 8, 2021  
<https://www.artsjournal.com/rowx/2021/10/08/long-tail-long-game/>

Five Observations on the Arts 18 Months into COVID: Finances, by [Douglas McLennan](#) diacritical, for Arts Journal Blogs, October 21, 2021  
<https://www.artsjournal.com/diacritical/2021/10/five-observations-on-the-arts-18-months-into-covid-finances.html>

Public Engagement in the Arts Emerging from the Covid-19 Pandemic: Canadian Analysis and Regional Differences, Report by Hill Strategies Research December 2021  
<https://hillstrategies.com/resource/public-engagement-in-the-arts-emerging-from-the-covid-19-pandemic-canadian-analysis-and-regional-differences-2/>

Audience Outlook Monitor, by Alan Brown, WolfBrown – ongoing international research into arts audience behaviors and attitudes during the pandemic  
<https://www.audienceoutlookmonitor.com/>

### BOARDS IN EVOLUTION

Reimagining Governance: a project of the Ontario Nonprofit Network  
<https://theonnc.ca/our-work/our-people/reimagining-governance/>

PODCAST: Five Good Ideas for greater governance – making bad boards better, by Owen Charters for Maytree, October 25, 2021  
[https://maytree.com/five-good-ideas/five-good-ideas-for-greater-governance/?mc\\_cid=91a348b56c&mc\\_eid=c098a82055](https://maytree.com/five-good-ideas/five-good-ideas-for-greater-governance/?mc_cid=91a348b56c&mc_eid=c098a82055)

Who Really Governs and How: Considering the Impact of the Dominant Coalition, by Fredrik O. Andersson and David O. Renz, Nonprofit Governance, October 22, 2019  
<https://nonprofitquarterly.org/who-really-governs-and-how-considering-the-impact-of-the-dominant-coalition/>

Diversity in Governance: A Toolkit for Inclusion on Non-profit Boards, Ann Decter (editor), The Maytree Foundation, 2007

[http://maytree.netfirms.com/maytree/wp-content/uploads/2008/05/diversity\\_toolkit\\_nonprofit.pdf](http://maytree.netfirms.com/maytree/wp-content/uploads/2008/05/diversity_toolkit_nonprofit.pdf)

Problem Boards or Board Problem? by William P Ryan, Richard P. Chait, and Barbara E. Taylor, Nonprofit Quarterly, Summer 2013

<https://nonprofitquarterly.org/governancevoice/36-problem-boards-or-board-problem.html>

Firing Lousy Board Members, by Simone Joyaux, SOFII, November 15 2013

<http://sofii.org/article/firing-lousy-board-members>

## GOVERNING IN A TIME OF TRANSITION

Navigating uncertainty: Building resilience in Canada's social sector, PwC Canada in consultation with the McConnell Foundation, November 2020

<https://www.pwc.com/ca/en/corporate-responsibility/publications/building-resilience-in-canadas-social-sector-en.pdf>

The Road Less Traveled: Establishing the Link between Nonprofit Governance and Democracy, by Chao Guo, Nonprofit Quarterly, May 28, 2019

<https://nonprofitquarterly.org/the-road-less-traveled-establishing-the-link-between-nonprofit-governance-and-democracy/>

Governance Self Assessment Checklist, by Simone Joyaux, Joyaux Associates, February 2009

<https://www.simonejoyaux.com/downloads/GovernanceSelfAssessment.pdf>

Proactive, Not Perfect, Scenario Planning: A Short Guide for Our Times, by Kate Barr, Nonprofit Quarterly, May 5, 2020

<https://nonprofitquarterly.org/proactive-not-perfect-scenario-planning-a-short-guide-for-our-times/>

Building Awesome Boards, by Kim Bobo, Nonprofit Quarterly, August 11, 2020

<https://nonprofitquarterly.org/building-awesome-boards/>

How to Motivate and Engage Your Board of Directors, by Kelly Medwick, Firespring, January 24, 2017

<https://blog.firespring.com/how-to-motivate-and-engage-your-board-of-directors/>

Dear Board Members - Please Speak Up!, by Cindi Phallen at Create Possibility, March 2019

<https://mailchi.mp/possibility-cp/dear-board-members-please-speak-up?e=dfd038a20b>

## ARTS SECTOR REALITIES

When the music's over: COVID-19 decimated the arts in Canada, and the worst may be yet to come, by Kate Taylor, The Globe and Mail, March 11, 2021

<https://www.theglobeandmail.com/arts/article-when-the-musics-over-covid-19-decimated-the-arts-in-canada-and-the/>

On Precarity in the Arts, by Kelly Hill, Hill Strategies Research Inc., October 13, 2021



[https://click.mailsender05.com/m/7e36312a232c869656e5812b1e822b50/m/ca1eec5784aa2c7e3e7615f3b6fa0519/?utm\\_medium=email&utm\\_campaign=AIC-blog1-precarity&utm\\_source=Envoke-HSR-EN&utm\\_term=On-precarity-in-the-arts](https://click.mailsender05.com/m/7e36312a232c869656e5812b1e822b50/m/ca1eec5784aa2c7e3e7615f3b6fa0519/?utm_medium=email&utm_campaign=AIC-blog1-precarity&utm_source=Envoke-HSR-EN&utm_term=On-precarity-in-the-arts)

Arts companies struggle to recruit as vacancies surge, by Adele Redmond, Arts Professional, July 10, 2021

<https://www.artsprofessional.co.uk/news/arts-companies-struggle-recruit-vacancies-surge>

Paths Forward in Financially Troubled Times: A Restructuring and Insolvency Guidebook for Charities and Nonprofit Organizations, The Muttart Foundation, December 2020

<https://muttart.org/wp-content/uploads/2020/12/A-Restructuring-and-Insolvency-Guidebook-for-Charities-and-Non-profit-Organizations.pdf>

How “Strategic Philanthropy” Has Harmed Our Sector and Why it Refuses to Die, Non Profit AF, November 28, 2021 <https://nonprofitaf.com/2021/11/how-strategic-philanthropy-has-harmed-our-sector-and-why-it-refuses-to-die/>

## **POWER AND COLLABORATION**

**ONLINE** BeautifulCity.ca 20 Year Anniversary video, November 1st, 2021

<https://vimeo.com/640495613>

Effective Board Chair-Executive Director Relationships: Not About Roles! by Mary L. Hiland, Nonprofit Quarterly, August 29, 2018

<https://nonprofitquarterly.org/2018/08/29/effective-board-chair-executive-director-relationships-not-about-roles/>

Guaranteed Income For Artists Being Tested in Two Cities, by Emily Nonko for Next City, September 28, 2021

<https://nextcity.org/urbanist-news/entry/guaranteed-income-for-artists-being-tested-in-two-cities>